GOVERNMENT OF PAKISTAN
MINISTRY OF RELIGIOUS AFFAIRS AND INTERFAITH HARMONY
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Islamabad, the 28-07-2026

PROVISIONAL RECOGNITION LETTER
HAJJ – 2027 (1448 A.H.)

Background

In line with the Private Hajj Policy of Pakistan 2027–2030, and in order to meet the operational timelines prescribed by the Kingdom of Saudi Arabia for Hajj-2027, this Provisional Recognition Letter ("PRL") is issued only for Hajj-2027 (1448 A.H.), and is expressly subject to completion of the prescribed re-validation, evaluation and accreditation processes, financial compliance, and fulfilment of all other applicable requirements of the Policy by the Munazzam named below. Issuance of this PRL at this stage is without prejudice to, and does not pre-empt the outcome of, the aforesaid processes, which shall continue to apply in full. The provisional Munazzam will be bound to appear for assessment before the committee of independent experts/ consulting firm to be engaged for the assessment of existing as well as prospective new Munazzameen under the Private Hajj Policy 2027-30.

This is to certify, on a strictly **provisional and conditional basis**, that:
M/s **Al Mashood Munazzam (Private) Limited**
MORA Registration No. **0226**
is provisionally registered with the Government of Pakistan, Ministry of Religious Affairs & Interfaith Harmony ("the Ministry") for organizing Hajj Groups and providing services to Pakistani Hujjaj for Hajj-2027 (1448 A.H.), **subject in every respect to the terms, conditions, reservations and rights of withdrawal set out below.**
The following person is authorized, on a provisional basis, to sign contracts with Saudi service providers on behalf of the company:
Name: **Tariq Javed**
CNIC/Passport No.: **37405-0448423-1**
The above Munazzam has been provisionally allowed to operate the Private Hajj Scheme for Hajj-2027, subject to the terms and conditions of the Service Providers' Agreement (SPA-2027) and the conditions of this PRL.

1. Provisional and Conditional Nature of this PRL

1.1. This PRL is issued purely on a **provisional, temporary and conditional basis** and does not confer any vested, permanent, or irrevocable right, license, or entitlement upon the Munazzam/company named above.

1.2. This PRL shall remain valid and subsisting only for so long as the Munazzam continues to satisfy, without interruption, all eligibility criteria, undertakings, and documentary requirements prescribed under the Hajj Policy 2027-2030, the Service Providers' Agreement (SPA-2027), and all directions, circulars, and communications issued by the Ministry from time to time, whether issued before or after the date of this PRL.

2. Grounds for Withdrawal, Suspension or Cancellation

Without prejudice to any other power available to the Ministry under law, this PRL shall be liable to be withdrawn, suspended, cancelled, or treated as void ab initio, at any time, without prior notice and without assigning further reason, including but not limited to the following circumstances:

2.1. If any case, petition, complaint, reference, or proceeding of any nature is pending, filed, or subsequently instituted against the Munazzam, its CEO, partners, directors, or authorized signatory, in any court of law, tribunal, forum, regulatory authority, or any other forum having legal value or jurisdiction, whether in Pakistan or the Kingdom of Saudi Arabia, in relation to Hajj operations, financial matters, or otherwise.

2.2. If it is found, discovered, or comes to the knowledge of the Ministry at any stage — whether before, during, or **after** the issuance of this PRL, and irrespective of when the deficiency is detected — that any document, certificate, undertaking, affidavit, financial instrument, or other requirement communicated by the Ministry (through any letter, circular, notification, or other communication, at any time) was not submitted, was incomplete, was deficient, or was found to be incorrect, false, or misleading.

2.3. If the Munazzam, its CEO, owners, directors, partners, or authorized signatory is found to be in breach of the Hajj Policy 2027-2030, the SPA-2027, any undertaking furnished to the Ministry, or any applicable law of Pakistan or the Kingdom of Saudi Arabia.

2.4. If the Ministry, in its sole discretion, considers withdrawal necessary in the public interest, in the interest of Hujjaj, or for the orderly conduct of Hajj arrangements.

2.5. If any information provided by the Munazzam in its application, affidavit, or supporting documents is subsequently found to be inaccurate, incomplete, or not in conformity with the record.

2.6. If any payment is made outside the Private Hajj Management Portal (PHMP).

2.7. If the Ministry is not granted access to any transaction/ interaction with the Hajis or Saudi service providers on Nusuk Masaar.

3. Effect of Withdrawal

3.1. Upon withdrawal, suspension, or cancellation of this PRL for any reason stated above, this PRL shall stand automatically void and of no legal effect from the date specified by the Ministry, which may, in the Ministry's discretion, be retrospective to the date of issuance.

3.2. The quota of pilgrims allocated to the Munazzam under this PRL shall, upon such withdrawal, revert to the Ministry and shall be re-allocated, redistributed, or otherwise utilized by the Ministry in such manner as the Ministry deems fit, in its sole and unfettered discretion, without any claim, compensation, or right of first refusal accruing to the Munazzam.

3.3. Any contracts, commitments, or arrangements entered into by the Munazzam with Saudi service providers or third parties on the strength of this PRL shall be at the sole risk and responsibility of the Munazzam, and the Ministry shall bear no liability whatsoever arising from such withdrawal.

4. No Vested Right / Ministry's Reserved Powers

4.1. Nothing contained in this PRL shall be construed as creating any vested right, estoppel, or legitimate expectation in favour of the Munazzam against the exercise of the Ministry's powers of withdrawal, suspension, or cancellation as set out herein.

4.2. The Ministry reserves the unqualified right to review, modify, suspend, or withdraw this PRL at any time, at its sole discretion, notwithstanding any prior communication, approval, or conduct that may otherwise suggest continuation.

5. Condition Precedent to Activation of this PRL

5.1. This PRL shall remain **dormant and shall not be activated or take legal effect** unless and until the Chief Executive Officer (CEO) of the Munazzam submits, in the form prescribed by the Ministry, a duly notarized/sworn Affidavit unconditionally accepting all terms, conditions, and provisions of this PRL, including the Ministry's right of withdrawal on the grounds stated above and the waiver of the right to challenge such withdrawal before any court of law or other forum.

5.2. Non-submission of the Affidavit within the time prescribed by the Ministry shall render this PRL null and void, without any further communication being required from the Ministry.

6. General

6.1. This PRL is issued subject to compliance with the provisions of the Hajj Policy 2027-2030, the Service Providers' Agreement (SPA-2027), directions issued by the Ministry from time to time, and the applicable laws of Pakistan and the Kingdom of Saudi Arabia.

6.2. This PRL is not transferable or assignable, in whole or in part, to any other person or entity.

6.3. In case of any conflict between this PRL and the Hajj Policy 2027-2030 or SPA-2027, the provisions of the Hajj Policy 2027-2030 and SPA-2027 shall prevail.

(Syed Muhammad Burhan)
Section Officer (HGO)
Ministry of Religious Affairs & Interfaith Harmony
Government of Pakistan

Ministry of Religious Affairs and Interfaith Harmony
Government of Pakistan, Islamabad